

**Students' Union of the University of Regina Inc.**  
**Financial Statements**  
*April 30, 2020*

## Management's Responsibility

---

To the Members of Students' Union of the University of Regina Inc.:

Management is responsible for the preparation and presentation of the accompanying financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian accounting standards for not-for-profit organizations. This responsibility includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgment is required.

In discharging its responsibilities for the integrity and fairness of the financial statements, management designs and maintains the necessary accounting systems and related internal controls to provide reasonable assurance that transactions are authorized, assets are safeguarded and financial records are properly maintained to provide reliable information for the preparation of financial statements.

The Board of Directors is composed primarily of Directors who are neither management nor employees of the Organization. The Board is responsible for overseeing management in the performance of its financial reporting responsibilities, and for approving the financial information included in the annual report. The Board fulfils these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with management and external auditors. The Board is also responsible for recommending the appointment of the Organization's external auditors.

MNP LLP is appointed by the members to audit the financial statements and report directly to them; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both the Board and management to discuss their audit findings.

July 14, 2020



---

General Manager

# Independent Auditor's Report

---

To the members of Students' Union of the University of Regina Inc.:

## Opinion

We have audited the financial statements of Students' Union of the University of Regina Inc. (the "Organization"), which comprise the statement of financial position as at April 30, 2020, and the statements of operations, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Organization as at April 30, 2020, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

## Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Organization's financial reporting process.

## Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

## Independent Auditor's Report Continued

---

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Regina, Saskatchewan

July 14, 2020

*MNP* **LLP**

Chartered Professional Accountants

# Students' Union of the University of Regina Inc.

## Statement of Financial Position

*As at April 30, 2020*

	2020	2019
<b>Assets</b>		
<b>Current</b>		
Cash	538,482	2,183,063
Accounts receivable	131,856	46,428
Short-term investments (Note 3)	1,519,517	403,613
Prepaid expenses and deposits	16,890	21,819
Inventory (Note 4)	23,008	34,419
	<b>2,229,753</b>	2,689,342
<b>Capital assets (Note 5)</b>	<b>457,653</b>	435,995
<b>Investments (Note 3)</b>	<b>1,547,066</b>	367,814
	<b>4,234,472</b>	3,493,151
<b>Liabilities</b>		
<b>Current</b>		
Accounts payable and accruals	1,059,977	929,318
Government remittance payable	16	10,368
Deferred contributions	10,447	5,642
	<b>1,070,440</b>	945,328
<b>Long-term debt (Note 6)</b>	<b>40,000</b>	-
	<b>1,110,440</b>	945,328
<b>Commitments (Note 11)</b>		
<b>Net Assets</b>		
Invested in capital assets	457,653	435,995
Internally restricted (Note 7)	1,076,818	1,137,700
Unrestricted	1,589,561	974,128
	<b>3,124,032</b>	2,547,823
	<b>4,234,472</b>	3,493,151

Approved on behalf of the Board

*Gurkirat Singh*  
Gurkirat Singh (Jul 20, 2020 09:21 MDT)

Director

*Kijl*  
Kiegan Jeyd (Jul 17, 2020 18:08 MDT)

Director

The accompanying notes are an integral part of these financial statements

**Students' Union of the University of Regina Inc.**  
**Statement of Operations**  
*For the year ended April 30, 2020*

	<b>2020</b>	<b>2019</b>
<b>Revenue</b>		
Executive and Board of Directors <i>(Note 8)</i>	52,453	9,450
Investment Income	42,022	16,701
Operations <i>(Note 9)</i>	707,313	623,355
Owl <i>(Note 10)</i>	1,076,205	1,295,938
Student fees	5,170,815	4,845,251
U-Pass revenue	1,996,879	1,918,355
	<b>9,045,687</b>	<b>8,709,050</b>
<b>Expenses</b>		
Executive & Board of Directors <i>(Note 8)</i>	403,552	415,093
Operations <i>(Note 9)</i>	1,215,666	1,208,292
Owl <i>(Note 10)</i>	1,368,260	1,546,142
Restricted fund disbursements <i>(Note 7)</i>	2,256,779	2,119,846
Student fees	1,426,341	1,317,009
U-Passes	1,728,000	1,704,370
	<b>8,398,598</b>	<b>8,310,752</b>
<b>Excess of revenue over expenses before other items</b>	<b>647,089</b>	<b>398,298</b>
<b>Other items</b>		
Gain (loss) on disposal of capital assets	1,890	(40)
Unrealized loss on investments	(72,770)	(3,680)
<b>Excess of revenue over expenses</b>	<b>576,209</b>	<b>394,578</b>

*The accompanying notes are an integral part of these financial statements*

**Students' Union of the University of Regina Inc.**  
**Statement of Changes in Net Assets**

*For the year ended April 30, 2020*

	<i>Invested in capital assets</i>	<i>Internally restricted (Note 7)</i>	<i>Unrestricted</i>	<b>2020</b>	<i>2019</i>
<b>Net assets beginning of year</b>	<b>435,995</b>	<b>1,137,700</b>	<b>974,128</b>	<b>2,547,823</b>	2,153,245
<b>Excess of revenue over expenses</b>	<b>(81,709)</b>	-	<b>657,918</b>	<b>576,209</b>	394,578
<b>Allocations (Note 7)</b>	-	<b>2,299,264</b>	<b>(2,299,264)</b>	-	-
<b>Disbursements (Note 7)</b>	-	<b>(2,360,146)</b>	<b>2,360,146</b>	-	-
<b>Investment in capital assets</b>	<b>103,367</b>	-	<b>(103,367)</b>	-	-
<b>Net assets, end of year</b>	<b>457,653</b>	<b>1,076,818</b>	<b>1,589,561</b>	<b>3,124,032</b>	2,547,823

*The accompanying notes are an integral part of these financial statements*

# Students' Union of the University of Regina Inc.

## Statement of Cash Flows

*For the year ended April 30, 2020*

	<b>2020</b>	<b>2019</b>
<b>Cash provided by (used for) the following activities</b>		
<b>Operating</b>		
Excess of revenue over expenses	576,209	394,578
Amortization	81,709	78,900
(Gain) loss on disposal of capital assets	(1,890)	40
Investment income - long-term investments	(42,022)	(16,701)
Investment income - short-term investments	(25,905)	(3,613)
Change in market value - long-term investments	72,770	3,680
	<b>660,871</b>	<b>456,884</b>
Changes in working capital accounts		
Accounts receivable	(85,428)	59,662
Inventory	11,411	4,063
Prepaid expenses and deposits	4,929	10,752
Accounts payable and accruals	130,660	353,023
Deferred contributions	4,805	3,922
Government remittance payable	(10,352)	(720)
	<b>716,896</b>	<b>887,586</b>
<b>Financing</b>		
Advances of long-term debt	40,000	-
<b>Investing</b>		
Purchase of short-term investments	(1,090,000)	-
Purchase of capital assets	(103,367)	(73,671)
Proceeds on disposal of capital assets	1,890	500
Purchase of long-term investments	(1,210,000)	-
	<b>(2,401,477)</b>	<b>(73,171)</b>
<b>(Decrease) increase in cash resources</b>	<b>(1,644,581)</b>	<b>814,415</b>
<b>Cash resources, beginning of year</b>	<b>2,183,063</b>	<b>1,368,648</b>
<b>Cash resources, end of year</b>	<b>538,482</b>	<b>2,183,063</b>

*The accompanying notes are an integral part of these financial statements*

# Students' Union of the University of Regina Inc.

## Notes to the Financial Statements

For the year ended April 30, 2020

---

### 1. Incorporation and nature of the organization

Students' Union of the University of Regina Inc. (the "Students' Union") is incorporated under the The Non-Profit Corporations Act of Saskatchewan, The Students' Union activities include providing facilities and services to all University Students at the University of Regina.

### 2. Significant accounting policies

The financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations as issued by the Accounting Standards Board in Canada and include the following significant accounting policies:

#### ***Measurement uncertainty***

The preparation of financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period.

Accounts receivable are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary. Provisions are made for slow moving and obsolete inventory. Amortization is based on the estimated useful lives of capital assets.

These estimates and assumptions are reviewed periodically and, as adjustments become necessary they are reported in excess of revenues and expenses in the periods in which they become known.

#### ***Revenue recognition***

The Students' Union follows the deferral method of accounting for contributions. Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. Student fees are recognized as revenue when received or receivable from the University of Regina. Owl and operations revenue are recognized when services or products are provided.

Investment income includes interest income recorded on the accrual basis. Investment income is included in the statement of operations, deferred or reported directly in net assets depending on the nature of any external restrictions imposed on the investment income.

#### ***Income taxes***

The Students' Union is incorporated under The Non-Profit Corporations Act of Saskatchewan and as such is exempt from income taxes.

#### ***Cash***

Cash includes balances with banks and is recognized at fair value.

#### ***Inventory***

Inventory is valued at the lower of cost and net realizable value. Cost is determined by the first in, first out method. Net realizable value is the estimated selling price in the ordinary course of business.

#### ***Investments***

Long-term investments are portfolio investments recorded at fair value for those with prices quoted in an active market, and cost less impairment for those that are not quoted in an active market. They have been classified as long-term assets in concurrence with the nature of the investment.

# Students' Union of the University of Regina Inc.

## Notes to the Financial Statements

For the year ended April 30, 2020

---

### **Capital assets**

Purchased capital assets are recorded at cost. Amortization is provided using the straight-line method at rates intended to amortize the cost of assets over their estimated useful lives.

	<b>Rate</b>
Equipment	1 -15 years
Leasehold improvements	5 - 40 years

### **Deferred revenue**

Deferred revenue consists of revenues that have been received for services not yet performed.

### **Financial instruments**

The Organization recognizes its financial instruments when the Organization becomes party to the contractual provisions of the financial instrument. All financial instruments are initially recorded at their fair value, including financial assets and liabilities originated and issued in a related party transaction with management.

The Organization subsequently measures investments in equity instruments quoted in an active market at fair value. Fair value is determined by published price quotations. All other financial assets and liabilities are subsequently measured at amortized cost.

Transaction costs and financing fees directly attributable to the origination, acquisition, issuance or assumption of financial instruments subsequently measured at fair value are immediately recognized in the excess of revenues over expenses for the current period. Conversely, transaction costs and financing fees are added to the carrying amount for those financial instruments subsequently measured at cost or amortized cost.

### **Internally restricted reserves**

The Board of Directors have internally restricted the following net assets to be held for:

- i) **Sustainable Campus Reserve**  
This reserve is used to fund projects and initiatives that help the Students' Union reduce its environmental impact.
- ii) **Health and Dental Stabilization Reserve**  
This reserve is used to provide the Students' Union the ability to fund increases in benefits to its members, or to prevent increases in premiums to its members without affecting the premiums its members pay.
- iii) **Emergency Bursary Reserve**  
This reserve is used by the Students' Union to help its members who find themselves in extreme financial distress.
- iv) **Capital Improvement Reserve**  
This reserve is used by the Students' Union for two items: 1) the improvements to the buildings occupied by the Students' Union; 2) new capital purchases by the Students' Union.
- v) **Refugee Sponsorship Reserve**  
This reserve is used by the Students' Union to provide funding for refugees to escape countries in turmoil for the chance at a better life in Canada.

### **3. Investments**

Short-term investments are comprised of a savings deposit with interest rates ranging from 2.10% to 2.15% maturing between August 7, 2020 and January 21, 2021.

Long-term investments are comprised of fixed income securities, equities and mutual fund securities, with a minimum return on investment target of 3%. Long-term investments are managed as a long-term pool.

## Students' Union of the University of Regina Inc. Notes to the Financial Statements

*For the year ended April 30, 2020*

#### 4. Inventory

	2020	2019
Food and beverages	<b>23,008</b>	34,419

The cost of inventories recognized as an expense and included in Owl expenses amounted \$405,067 (2019 – \$488,663).

#### 5. Capital assets

	Cost	Accumulated amortization	2020 Net book value	2019 Net book value
Equipment	<b>676,538</b>	<b>371,960</b>	<b>304,578</b>	267,995
Leasehold improvements	<b>320,834</b>	<b>167,759</b>	<b>153,075</b>	168,000
	<b>997,372</b>	<b>539,719</b>	<b>457,653</b>	435,995

Included in expenses in the current year is amortization of \$81,709 (2019 - \$78,900).

#### 6. Long-term debt

	2020	2019
Conexus loan payable with no set monthly installments. Loan is interest free until December 2022 after which monthly interest only payments are required at 5% per annum between January 2023 and December 2025. The loan is unsecured and is due in full on December 2025.	<b>40,000</b>	-

#### 7. Internally restricted net assets

The Students' Union internally restricts funds for special purposes. During the year, the board of directors approved the transfer of \$10,560 (2019 - \$nil) from the Sustainable Campus Reserve to the Capital Improvement Reserve. Additional transactions including internally restricted reserves were as follows:

	Opening Balance	Transfers	Allocations	Disbursements	Ending Balance
Sustainable Campus Reserve	10,560	(10,560)	-	-	-
Health & Dental Stabilization Reserve	429,111	-	1,964,167	(1,891,499)	501,779
Emergency Bursary Reserve	(32,204)	-	51,519	(82,958)	(63,643)
Capital Improvement Reserve	466,355	10,560	130,723	(103,368)	504,270
Refugee Sponsorship Reserve	263,878	-	152,855	(282,321)	134,412
	<b>1,137,700</b>	<b>-</b>	<b>2,299,264</b>	<b>(2,360,146)</b>	<b>1,076,818</b>

**Students' Union of the University of Regina Inc.**  
**Notes to the Financial Statements**

*For the year ended April 30, 2020*

**8. Executive and Board of Directors**

	2020	2019
<b>Revenue</b>		
Sponsorship	52,453	9,450
<b>Expenses</b>		
Amortization	3,932	2,602
Board expenses and travel	24,019	14,887
Campaigns and promotions	50,957	49,232
Club funding	2,197	5,353
Honourarium and benefits	147,799	137,963
Insurance	2,006	1,999
Office	17,999	13,145
P.E.C. funding	104,769	114,952
Professional fees	18,681	39,692
Scholarships	9,600	24,650
Training	21,593	10,618
	403,552	415,093
	(351,099)	(405,643)

**9. Operations**

	2020	2019
<b>Revenue</b>		
Advertising	30,795	32,973
Bus pass	384,586	313,335
Handbook	31,724	27,573
Interest	38,670	28,719
Lease	109,420	103,559
Locker	28,782	30,286
Other	72,199	74,990
Sponsorship	11,137	11,920
	707,313	623,355
<b>Expenses</b>		
Amortization	13,409	13,978
Bad debts	1,992	-
Bus passes	369,996	305,767
Campaigns and promotions	14,157	11,496
Insurance	5,525	5,324
Office	72,827	97,417
Professional fees	18,934	49,159
Repairs and maintenance	9,653	7,191
Salaries and benefits	655,579	679,502
Training	11,349	5,684
Travel	12,564	4,049
U of R operating costs	29,681	28,725
	1,215,666	1,208,292
	(508,353)	(584,937)

# Students' Union of the University of Regina Inc.

## Notes to the Financial Statements

*For the year ended April 30, 2020*

### 10. Owl

	2020	2019
<b>Revenue</b>		
Advertising	2,000	2,000
Food and drink	969,168	1,175,181
Other	8,990	16,822
Rental	59,897	61,865
Sponsorship/ Welcome week	36,150	40,070
	<b>1,076,205</b>	<b>1,295,938</b>
<b>Expenses</b>		
Amortization	64,368	62,320
Bad debts	408	162
Campaigns and promotions	28,888	39,298
Entertainment	33,484	39,619
Food and drink cost of goods	486,665	617,275
Insurance	11,049	10,648
Office	48,116	42,003
Professional fees	5,025	4,615
Repairs and maintenance	14,947	26,817
Salaries and benefits	545,884	575,386
Training	1,924	3,106
Travel	4,235	5,597
U of R operating costs	123,267	119,296
	<b>1,368,260</b>	<b>1,546,142</b>
	<b>(292,055)</b>	<b>(250,204)</b>

### 11. Commitments

The Students' Union is committed to paying the monthly operating costs of their premises to the University of Regina. The amount payable varies annually and is determined by the University of Regina based on consumption.

During the 2015/2016 academic year, the Student's Union entered into an agreement with the City of Regina to provide all qualifying students with a semester U-Pass. This agreement commenced on September 1, 2016 and extends for a period of seven academic years, expiring on April 30, 2023. The Students' Union shall pay the City of Regina the sum of \$1,780,314 for the 2020/2021 (\$1,745,406 for 2019/2020) academic year. In each academic year thereafter the Students' Union shall pay the City the previous academic year's sum plus an increase equal to the percentage increase in "Consumer Price Index for All Items Regina" published by Statistics Canada for the previous year multiplied by \$1,000,000.

# Students' Union of the University of Regina Inc.

## Notes to the Financial Statements

For the year ended April 30, 2020

---

### 12. Financial instruments

The Organization, as part of its operations, carries a number of financial instruments. It is management's opinion that the Organization is not exposed to significant interest, currency, credit, liquidity or other price risks arising from these financial instruments except as otherwise disclosed.

#### ***Credit concentration***

Financial instruments that potentially subject the Organization to concentrations of credit risk consist of accounts receivable. The maximum credit risk exposure is \$131,856 (2019 – \$46,428). However, the Students' Union believes that there is minimal risk associated with the collection of these amounts, as the majority are due from the University of Regina.

#### ***Interest rate risk***

Interest rate risk is the risk that the value of a financial instrument might be adversely affected by a change in the interest rates. Changes in market interest rates may have an effect on the cash flows associated with some financial assets and liabilities, known as cash flow risk, and on the fair value of other financial assets or liabilities, known as price risk.

In seeking to minimize the risks from interest rate fluctuations, the Students' Union manages its exposure by selecting investments with a fixed rate of return.

### 13. Significant Event

In March 2020 there was a global outbreak of COVID-19 (coronavirus), which has had a significant impact on businesses through the restrictions put in place by the Canadian, provincial and municipal governments regarding travel, business operations and isolation/quarantine orders. At this time, it is unknown the extent of the impact the COVID-19 outbreak may have on the Students' Union of the University of Regina, as this will depend on future developments that are highly uncertain and that cannot be predicted with confidence. These uncertainties arise from the inability to predict the ultimate geographic spread of the disease, and the duration of the outbreak, including the duration of travel restrictions, business closures or disruptions, and quarantine/isolation measures that are currently, or may be put, in place by Canada and other countries to fight the virus.

While the extent of the impact is unknown, we anticipate this outbreak may cause reduced customer demand, staff shortages, and increased government regulations, all of which may negatively impact the Students' Union's business and financial condition.

### 14. Comparative figures

Certain comparative figures have been reclassified to conform with current year presentation.